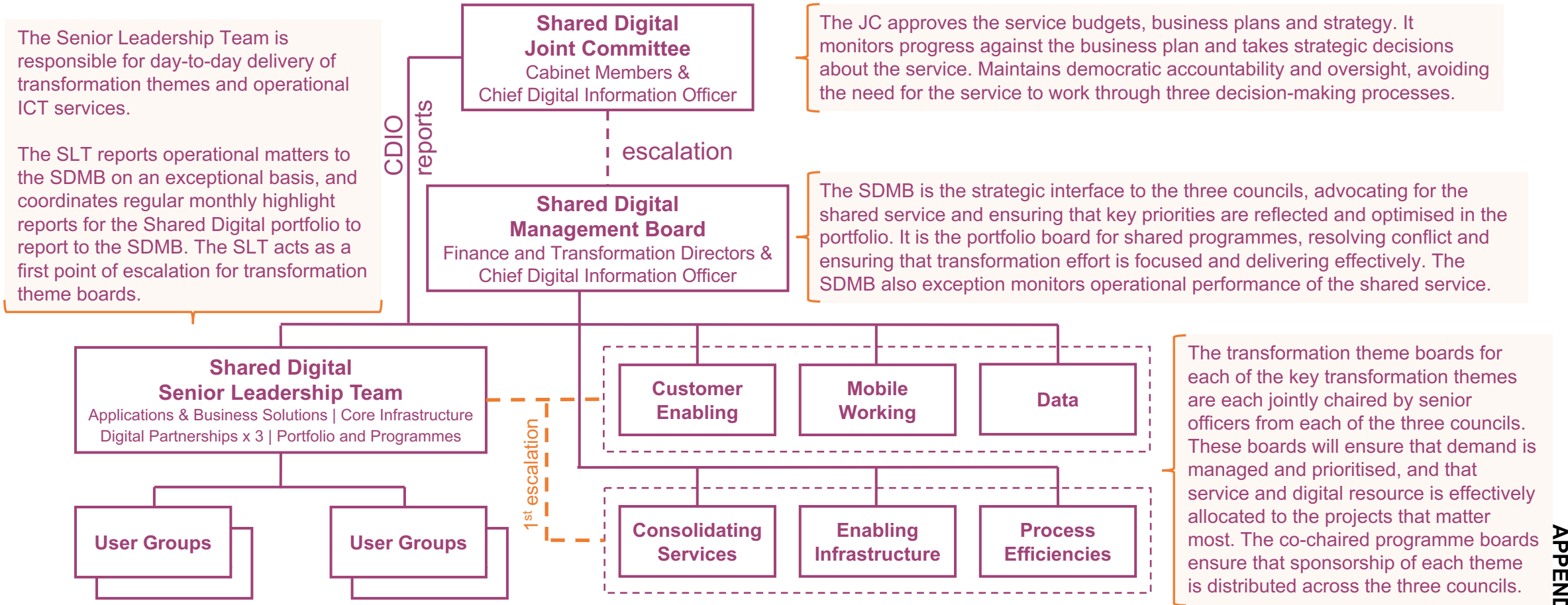


Shared Digital governance framework



The Senior Leadership Team is responsible for day-to-day delivery of transformation themes and operational ICT services.

The SLT reports operational matters to the SDMB on an exceptional basis, and coordinates regular monthly highlight reports for the Shared Digital portfolio to report to the SDMB. The SLT acts as a first point of escalation for transformation theme boards.

The JC approves the service budgets, business plans and strategy. It monitors progress against the business plan and takes strategic decisions about the service. Maintains democratic accountability and oversight, avoiding the need for the service to work through three decision-making processes.

The SDMB is the strategic interface to the three councils, advocating for the shared service and ensuring that key priorities are reflected and optimised in the portfolio. It is the portfolio board for shared programmes, resolving conflict and ensuring that transformation effort is focused and delivering effectively. The SDMB also exception monitors operational performance of the shared service.

The transformation theme boards for each of the key transformation themes are each jointly chaired by senior officers from each of the three councils. These boards will ensure that demand is managed and prioritised, and that service and digital resource is effectively allocated to the projects that matter most. The co-chaired programme boards ensure that sponsorship of each theme is distributed across the three councils.